

~2010 Annual Report~

~Financial Statements & Auditor's Report~



Box 4189, 5014-50 Avenue Barrhead, Alberta T7N 1A2 www.barrhead.ca Phone: (780) 674-3301 Fax: (780) 674-5648 e-mail: town@barrhead.ca

TOWN OF BARRHEAD

FINANCIAL STATEMENTS

FOR THE YEAR ENDED
DECEMBER 31, 2010



Report of the Chief Administrative Officer or Designated Officer

The information contained in this Municipal Financial Statement presents fairly, to the best of my knowledge, the information requested.

Dated



Barrhead Town Council Members:
Back Row L-R – Roy Ulmer, Ty Assaf, Dave McKenzie, Don Smith
Front Row L-R – Linda West, Mayor Brian Schulz, Shelley Oswald

Town Council is pleased to present the 2010 Annual Report. Inside this report you will find an Auditor's Report, various financial statements and summaries from each department within the Town, informing you of important happenings throughout 2010.

TOWN OF BARRHEAD FINANCIAL STATEMENTS DECEMBER 31, 2010

Page Number	<u>Contents</u>
1	Auditor's Report
2	Consolidated Statement of Financial Position
3	Consolidated Statement of Operations
4	Consolidated Statement of Change in Net Financial Assets (Debt)
5	Consolidated Statement of Cash Flows
6	Schedule 1 – Schedule of Changes in Accumulated Surplus
7	Schedule 2 – Schedule of Tangible Capital Assets
8	Schedule 3 – Schedule of Property and Other Taxes
9	Schedule 4 – Schedule of Government Transfers
10	Schedule 5 – Schedule of Consolidated Expenses by Object
11	Schedule 6 – Schedule of Segmented Disclosure
12	Schedule 7 – Schedule of Salary and Benefits Disclosure
13	Schedule 8 – Schedule of Local Authorities Pension Plan
14	Schedule 9 – Schedule of Accumulated Surplus
15	Schedule 10 – Schedule of Debt Limits



To The Members of Council:

Auditor's Report

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements for the Town of Barrhead, which comprise the statement of financial position as at December 31, 2010, and the statements of operations, change in net financial assets (debt) and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the municipal financial information return. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Town of Barrhead as at December 31, 2010, the results of its operations, change in its net financial assets (debt) and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Barrhead, Alberta February 18, 2011 ELLERINGTON LLP

CHARTERED ACCOUNTANTS

TOWN OF BARRHEAD CONSOLIDATED STATEMENT OF FINANCIAL POSITION As at December 31, 2010

	2010 \$	2009 \$
FINANCIAL ASSETS		
Cash and Temporary Investments (Note 2) Receivables	1,159,443	4,021,243
Taxes and Grants In Lieu of Taxes (Note 3)	174,346	166,020
Trade and Other Receivables	3,614,198	1,945,969
Land for Resale Inventory	· · · · -	-
Investments	30	30
Debt Charges Recoverable (Note 4)	-	21,167
Other Current/Long Term Assets	131,324	133,024
	5,079,341	6,287,453
LIABILITIES		
Accounts Payable and Accrued Liabilities	584,033	573,382
Deposit Liabilities	69,271	71,004
Deferred Revenue (Note 5)	439,854	1,145,402
Long Term Debt (Note 6)	2,898,410	3,651,045
	3,991,568	5,440,833
NET FINANCIAL ASSETS (DEBT)	1,087,773	846,620
NON-FINANCIAL ASSETS		
Tangible Capital Assets	50,673,307	47,501,622
Inventory for Consumption	48,395	48,395
Prepaid Expenses	80,757	72,442
	50,802,459	47,622,459
ACCUMULATED SURPLUS (Schedule 1)	51,890,232	48,469,079
,	01,000,202	10, 100,010

Contingencies - See Note 10

TOWN OF BARRHEAD CONSOLIDATED STATEMENT OF OPERATIONS For the Year Ended December 31, 2010

REVENUES	Budget (Unaudited)		2010 \$		2009 \$
Net Municipal Taxes (Schedule 3)	3,226,031		3,222,147		3,084,285
Sales, User Charges, Franchise & Rentals	2,806,929		2,581,922		2,646,808
Government Transfers for Operating (Schedule 4)	1,477,819		1,558,105		1,271,007
Investment Income	40,016		33,464		41,935
Penalties and Costs on Taxes	44,000		47,978		34,661
Development Levies	10,000		13,075		29,022
Licenses, Permits and Fines	71,500		57,956		47,165
Other Revenues	283,877		296,938		81,711
TOTAL REVENUE	7,960,172		7,811,585		7,236,594
EXPENDITURES					
Council and Other Legislative	181,183		146,277		154,473
General Administration	684,696		638,996		730,645
RCMP	162,325		177,111		133,587
Fire	435,615		447,311		488,009
Disaster and Emergency Measures	8,500		238		8,201
Ambulance	1,069,055		1,065,275		928,357
Bylaw Enforcement	94,313		49,676		3,763
Common Services	403,985		434,685		339,693
Roads, Streets, Walks, Lighting	816,921		1,441,404		1,360,988
Airport	14,362		17,685		15,663
Storm Sewers and Drainage	17,196		125,630		89,995
Water Supply and Distribution	604,247		800,164		749,321
Wastewater Treatment and Disposal	226,480		450,456		397,200
Waste Management	541,237		545,298		452,268
Family and Community Support	343,565		343,565		331,956
Cemeteries	7,318		5,191		2,934
Land Use, Planning, Zoning and Development	79,988		75,368		89,825
Economic Development Subdivision Land and Development	75,074 44,383		69,323 45,250		76,041 58,886
Parks and Recreation	1,398,939		1,585,736		1,411,720
Culture: Libraries, Museums, Halls	271,044		1,363,736		184,290
Other Expenditures	-		-		104,290
TOTAL EXPENSES	7,480,426		8,652,353		8,007,815
EXCESS (SHORTFALL) OF REVENUE OVER EXPENSES - BEFORE OTHER	470 746		(940.769)		(771 221)
EXPENSES - BEFORE OTHER	479,746		(840,768)		(771,221)
OTHER Government Transfers for Capital (Schedule 4)	4,786,488		4,384,626		2,326,350
Unrestricted Fund Transfers			(122,705)		
	4,786,488		4,261,921		2,326,350
EXCESS (SHORTFALL) OF REVENUE OVER EXPENSES	5,266,234	#	3,421,153	#	1,555,129
ACCUMULATED SURPLUS, BEGINNING OF YEAR	48,469,079		48,469,079		46,913,950
ACCUMULATED SURPLUS, END OF YEAR	53,735,313		51,890,232		48,469,079

TOWN OF BARRHEAD CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (DEBT) For the Year Ended December 31, 2010

	Budget (Unaudited)	2010 \$	2009 \$
EXCESS (SHORTFALL) OF REVENUES OVER EXPENSES	5,266,234	3,421,153	1,555,129
Acquisition of Tangible Capital Assets Proceeds on Disposal of Tangible Capital Assets Amortization of Tangible Capital Assets (Gain) Loss on Sale of Tangible Capital Assets	(6,047,315) - - - - - (6,047,315)	(4,991,965) - 1,820,280 - (3,171,685)	(5,700,769) 195,870 1,667,560 (620) (3,837,959)
Acquisition of Prepaid Assets Use of Prepaid Assets	- - -	(8,315) - (8,315)	58,567 58,567
(INCREASE) DECREASE IN NET DEBT	(781,081)	241,153	(2,224,263)
NET FINANCIAL ASSETS (DEBT), BEGINNING OF YEAR	846,620	846,620	3,070,883
NET FINANCIAL ASSETS (DEBT), END OF YEAR	65,539	1,087,773	846,620

TOWN OF BARRHEAD CONSOLIDATED STATEMENT OF CASH FLOWS For the Year Ended December 31, 2010

NET INFLOW (OUTFLOW) OF CASH RELATED TO THE		
FOLLOWING ACTIVITIES:	2010	2009
	<u>\$</u>	<u>\$</u>
OPERATING		
Excess (shortfall) of revenues over expenses	3,421,153	1,555,129
Non-cash items included in excess (shortfall) of revenues over expenses:		
Amortization of tangible capital assets	1,820,280	1,667,560
Loss (Gain) on disposal of tangible capital assets	-	(620)
Non-cash charges to operations (net change)	(0.000)	(4.4= =40)
Decrease (increase) in taxes and grants-in-lieu receivable	(8,326)	(117,713)
Decrease (increase) in trade and other receivables	(1,668,229)	(1,190,109)
Decrease (increase) in prepaid expenses	(8,315)	58,567
Decrease (increase) in current/long term assets	1,700	671
Increase (decrease) in accounts payable and accrued liabilities	10,651	135,765 1,395
Increase (decrease) in deposit liabilities Increase (decrease) in deferred revenue	(1,733) (705,548)	242,871
·		
Cash provided by operating transactions	2,861,633	2,353,516
CARITAL		
CAPITAL	(4 004 06E)	(F 700 760)
Acquisition of tangible capital assets Sale of tangible capital assets	(4,991,965)	(5,700,769) 195,870
Sale of tarigible capital assets		195,670
Cash applied to capital transactions	(4,991,965)	(5,504,899)
Cash applied to capital trained site.		<u>(0,00 1,000</u>)
INVESTING		
Decrease (increase) in restricted cash or equivalents	707,923	(245,841)
Cash provided by (applied to) investing transactions	707,923	(245,841)
FINANCING		
Debt charges recovered	21,167	-
Long-term debt issued	-	2,430,000
Long-term debt repaid	(752,635)	(472,956)
Cash provided by (applied to) financing transactions	(731,468)	1,957,044
CHANGE IN CASH AND EQUIVALENTS DURING YEAR	(2,153,877)	(1,440,180)
	(, , ,	(, , , ,
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	2,885,623	4,325,803
CASH AND CASH EQUIVALENTS, END OF YEAR	731,746	2,885,623
Cash and cash equivalents is made up of:		
Cash and temporary investments (Note 2)	1,159,443	4,021,243
Less: restricted portion of cash and temporary investments (Note 2)	(427,697)	(1,135,620)
	731,746	2,885,623
	,	, ,

TOWN OF BARRHEAD SCHEDULE OF CHANGES IN ACCUMULATED SURPLUS For the Year Ended December 31, 2010 Schedule 1

	Unrestricted Surplus	Restricted Surplus	Equity in Tangible Capital Assets	2010 \$	2009 \$
BALANCE, BEGINNING OF YEAR	309,508	4,287,827	43,871,744	48,469,079	46,913,950
Excess (deficiency) of revenues over expenses	3,543,858	-	-	- 3,543,858	1,555,129
Unrestricted funds designated for future use	(941,812)	941,812	-	-	· · · -
Restricted funds used for operations	113,203	(113,203)	-	-	-
Restricted funds used for tangible capital assets	-	(1,313,325)	1,313,325	-	-
Current year funds used for tangible capital assets	(3,657,473)	-	3,657,473	-	-
Contributed tangible capital assets	-	-	-	-	-
Disposal of tangible capital assets	-	-	-	-	-
Annual amortization expense	1,820,280	-	(1,820,280)	-	-
Long term debt issued				-	(2,430,000)
Long term debt repaid	(752,635)	-	752,635	-	-
Capital debt used for TCA	-	-	-	-	2,430,000
Unrestricted fund transfers	(122,705)	-		(122,705)	
Change in Accumulated Surplus	2,716	(484,716)	3,903,153	3,421,153	1,555,129
BALANCE, END OF YEAR	312,224	3,803,111	47,774,897	51,890,232	48,469,079

TOWN OF BARRHEAD SCHEDULE OF TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2010

	Land	Land Improvements	Buildings	Engineered Structures	Machinery and Equipment	Vehicles	2010 \$	2009 \$
COST: BALANCE, BEGINNING OF YEAR	946,800	1,537,921	10,677,663	62,286,285	3,372,229	1,755,648	80,576,546	75,121,277
Acquisition of tangible capital assets Construction-in-progress Disposal of tangible capital assets Write down of tangible capital assets	- - -	- - -	125,043 945,753 - -	75,693 3,295,362 - -	421,794 - - -	128,320 - - -	750,850 4,241,115 - -	4,055,094 1,645,675 (245,500)
BANANCE, END OF YEAR	946,800	1,537,921	11,748,459	65,657,340	3,794,023	1,883,968	85,568,511	80,576,546
ACCUMULATED AMORTIZATION: BALANCE, BEGINNING OF YEAR Annual amortization Accumulated amortization on disposals	- - -	313,970 62,670 	2,438,980 191,344 	28,946,862 1,335,334 -	704,878 129,844 	670,234 101,088 	33,074,924 1,820,280	31,457,614 1,667,560 (50,250)
BALANCE, END OF YEAR	<u> </u>	376,640	2,630,324	30,282,196	834,722	771,322	34,895,204	33,074,924
NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	946,800	1,161,281	9,118,135	35,375,144	2,959,301	1,112,646	50,673,307	47,501,622
2009 NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	946,800	1,223,951	8,238,683	33,339,423	2,667,351	1,085,414	47,501,622	

TOWN OF BARRHEAD SCHEDULE OF PROPERTY AND OTHER TAXES For the Year Ended December 31, 2010

Schedule 3

TAXATION	Budget (Unaudited)	2010 \$	2009 \$
Real Property Taxes Linear Property Taxes Government Grants In Lieu of Property Taxes Special Assessment and Local Improvement Taxes	4,121,598 98,875 104,415	4,117,714 98,875 104,415	3,929,826 116,236 104,384
TOTAL TAXATION	4,324,888	4,321,004	4,150,446
REQUISITIONS			
Alberta School Foundation Barrhead & District Social Housing Requisitions - Previous Year Underlevy	1,033,602 48,621 16,634	1,033,602 48,621 16,634	1,000,947 50,109 15,105
TOTAL REQUISITIONS	1,098,857	1,098,857	1,066,161
NET MUNICIPAL TAXES	3,226,031	3,222,147	3,084,285

TOWN OF BARRHEAD SCHEDULE OF GOVERNMENT TRANSFERS For the Year Ended December 31, 2010

Schedule 4

	Budget (Unaudited)	2010 \$	2009 \$
TRANSFERS FOR OPERATING:			
Provincial Government	998,581	1,129,262	802,929
Federal Government	4,250	1,300	1,936
Other Local Government	474,988	427,543	466,142
	1,477,819	1,558,105	1,271,007
TRANSFERS FOR CAPITAL:			
Provincial Government	3,072,189	2,827,052	1,837,872
Federal Government	1,588,907	1,349,171	247,990
Other Local Government	125,392	208,403	240,488
	4,786,488	4,384,626	2,326,350
TOTAL GOVERNMENT TRANSFERS	6,264,307	5,942,731	3,597,357

Schedule 5

TOWN OF BARRHEAD SCHEDULE OF CONSOLIDATED EXPENSES BY OBJECT For the Year Ended December 31, 2010

CONSOLIDATED EXPENSES BY OBJECT	Budget	2010	2009
	(Unaudited)	\$	\$
Salaries, Wages and Benefits Contracted and General Services Purchases from Other Governments Materials, Goods, Supplies and Utilities Provision for Allowances Transfers to Other Governments Transfers to Local Boards and Agencies Transfers to Individuals and Organizations Bank Charges and Short Term Interest Interest on Long Term Debt Other Expenditures	3,572,631	3,547,887	3,152,784
	1,689,252	1,197,401	1,222,303
	131,600	133,336	91,278
	1,480,793	1,396,479	1,379,466
	47,258	15,074	776
	14,362	15,039	16,331
	423,433	422,683	405,824
	24,945	8,045	14,042
	250	227	242
	95,902	95,902	57,209
Amortization of Tangible Capital Assets Loss on Disposal of Tangible Capital Assets	<u> </u>	1,820,280 	1,667,560
TOTAL EXPENDITURES	7,480,426	8,652,353	8,007,815

TOWN OF BARRHEAD SCHEDULE OF SEGMENTED DISCLOSURE For the Year Ended December 31, 2010

Schedule 6

REVENUE	General Government	Protective <u>Services</u>	Transportation <u>Services</u>	Planning & <u>Development</u>	Recreation & Culture	Environmental <u>Services</u>	<u>Other</u>	2010 \$
Net Municipal Taxes	3,222,147	-	-	-	-	-	-	3,222,147
Sales, User Charges, Franchise & Rentals	197,685	625,124	12,800	1,635	342,057	1,399,821	2,800	2,581,922
Government Transfers	1,813	761,561		,	240,327	2,362,052	303,209	5,942,731
Investment Income	12,774	2,000	8,315	-	1,875	8,500	-	33,464
Penalties and Costs on Taxes	47,978	-	-	-	-	-	-	47,978
Development Levies	-	-	-	-	-	13,075	-	13,075
Licenses, Permits and Fines	31,955	21,376		4,625	-	-	-	57,956
Other Revenues	48,154	101,949	23,981	56,615	16,249	49,990		296,938
	3,562,506	1,512,010	2,264,870	116,870	600,508	3,833,438	306,009	12,196,211
EXPENSES								
Salaries, Wages and Benefits	544,719	1,110,640	410,445	50,460	825,258	601,599	4,766	3,547,887
Contracted and General Services	172,442	240,263	216,341	26,806	244,906	296,343	300	1,197,401
Purchases from Other Governments	549	132,787	-	-	-	-	-	133,336
Materials, Goods, Supplies and Utilities	43,436	169,543	311,597	71,239	418,006	382,533	125	1,396,479
Transfers to Other Governments	-	-	14,938	-	101	-	-	15,039
Transfers to Local Boards and Agencies	-	-	-	-	79,118	-	343,565	422,683
Transfers to Individuals and Organizations	-	500	-	-	7,545	-	-	8,045
Interest on Long Term Debt	-	-	54,467	41,435	-	-	-	95,902
Other Expenditures	1,840	13,461						15,301
	762,986	1,667,194	1,007,788	189,940	1,574,934	1,280,475	348,756	6,832,073
NET REVENUE, BEFORE AMORTIZATION	2,799,520	(155,184)	1,257,082	(73,070)	(974,426)	2,552,963	(42,747)	5,364,138
Amortization Expense	(22,287)	(72,417)	(885,987)		(198,515)	(641,074)		(1,820,280)
NET REVENUE	2,777,233	(227,601)	371,095	(73,070)	(1,172,941)	1,911,889	(42,747)	3,543,858

TOWN OF BARRHEAD SCHEDULE OF SALARY & BENEFITS DISCLOSURE For Year Ended December 31, 2010

SALARY & BENEFITS DISCLOSURE

Disclosure of salaries and benefits for Elected Municipal Officials, the Chief Administrative Officer and Designated Officers, as required by Alberta Regulation 313/2000, is as follows:

		2010 <u>Salary</u>	2010 Benefits & <u>Allowance</u>	2010 \$			
<u>Mayor</u>							
Schulz, Brian D.		27,486	6,242	33,728			
Councillors							
Assaf, Ty		3,616	1,732	5,348			
McKenzie, David		14,664	2,038	16,702			
Oswald, Shelley		14,370	755	15,125			
Proft, Bert		12,074	335	12,409			
Smith, Don		15,838	6,399	22,237			
Ulmer, Roy		15,612	5,637	21,249			
West, Linda		16,670	1,193	17,863			
Appointed & Designated Officers							
Municipal Manager	(1)	112,129	26,895	139,024			
Designated Officers	(2)	162,202	29,713	191,915			

Salary includes regular base pay, lump sum payments and any other direct cash remuneration for meeting per diems.

Benefits & Allowances includes amounts paid for the Employer's share of all employee benefits and amounts paid for travel & subsistence while conducting Town Business.

TOWN OF BARRHEAD SCHEDULE OF LOCAL AUTHORITIES PENSION PLAN For Year Ended December 31, 2010

LOCAL AUTHORITIES PENSION PLAN

Employees of the Town of Barrhead participate in the Local Authorities Pension Plan (LAPP), which is one of the plans covered by the Alberta Public Sector Pension Plans Act. The LAPP serves about 199,849 people and 418 employers. The LAPP is financed by employer and employee contributions and by investment earnings of the LAPP fund. Contributions for current service are recorded as expenditures in the year in which they become due.

The Town of Barrhead is required to make current service contributions to the Plan of 9.06% of pensionable earnings up to the year's maximum pensionable earnings under the Canada Pension Plan and 12.53% on pensionable earnings above this amount. Employees of the Town are required to make current service contributions of 8.06% of pensionable salary up to the year's maximum pensionable salary and 11.53% on pensionable salary above this amount.

Total current service contributions by the Town of Barrhead to the Local Authorities Pension Plan in 2010 were \$ 175,670.75 (2009 - \$ 134,731.44). Total current service contributions by the employees of the Town to the Local Authorities Pension Plan in 2010 were \$ 157,721.55 (2009 - \$ 119,930.67).

TOWN OF BARRHEAD SCHEDULE OF ACCUMULATED SURPLUS For the Year Ended December 31, 2010

Accumulated surplus consists of restricted and unrestricted amounts and equity in tangible capital assets

and equity in tangible capital assets	2010 \$	2009 \$
Unrestricted Surplus (Deficit)	312,224	309,508
Restricted surplus		
Tax Rate Stabilization	500,826	360,876
Roads	342,615	443,082
Water	806,406	776,342
Sewer	606,029	1,154,181
Garbage, Landfill, Recycling	207,866	192,402
Building replacement & renovations	448,188	478,644
Land Improvements	122,233	122,471
General Equipment replacement	768,948	759,829
	3,803,111	4,287,827
Equity in Tangible Capital Assets	47,774,897	43,871,744
TOTAL ACCUMULATED SURPLUS	51,890,232	48,469,079

TOWN OF BARRHEAD SCHEDULE OF DEBT LIMITS For Year Ended December 31, 2010

DEBT LIMITS

Section 276 (2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/00 for the Town of Barrhead be disclosed as follows:

	2010 \$	2009 \$
Total Debt Limit Total Debt	10,854,891 2,898,410	11,783,387 3,651,045
Amount of Debt Limit Unused	7,956,481	8,132,342
Debt Servicing Limit Debt Servicing	1,809,149 <u>848,536</u>	1,963,898 848,536
Amount of Debt Servicing Limit Unused	960,613	1,115,362

The debt limit is calculated at 1.5 times revenue of the municipality (as defined by Alberta Regulation 255/00) and the debt service limit is calculated at .25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the municipality. Rather, the financial statements must be represented as a whole.

Town of Barrhead Notes to Financial Statements For the Year Ended December 31, 2010

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Town of Barrhead are the representations of management prepared in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants ("CICA"). Significant aspects of the accounting policies adopted by the Town of Barrhead are as follows:

a) Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues and expenditures, changes in fund balances and change in financial position of the reporting entity. This entity is comprised of the municipal operations plus all of the organizations that are owned or controlled by the Town and are, therefore, accountable to the Town Council for the administration of their financial affairs and resources.

The schedule of taxes levied also includes requisitions for education, health, social and other external organizations that are not part of the municipal reporting entity.

The statements exclude trust assets that are administered for the benefit of external parties. Interdepartmental and organizational transactions and balances are eliminated.

b) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

c) Use of Estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditure during the period. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

d) Investments

Investments are recorded at amortized cost. Investment premiums and discounts are amortized on the net present value basis over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written down to recognize the loss.

e) Debt Charges Recoverable

Debt charges recoverable consist of amounts that are recoverable from municipal agencies or other local governments with respect to outstanding debentures or other long-term debt pursuant to annexation orders or joint capital undertakings. These recoveries are recorded at a value that equals the offsetting portion of the unmatured long-term debt, less actuarial requirements for the retirement of any sinking fund debentures.

f) Requisition Over-levy and Under-levy

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where the actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or underlevies of the prior year.

g) Inventories for Resale

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, roads, sidewalks and street lighting are recorded as physical assets under their respective function.

h) Prepaid Local Improvement Charges

Construction and borrowing costs associated with local improvement projects are recovered through annual special assessments during the period of the related borrowings. These levies are collectable from property owners for work performed by the municipality.

Where a taxpayer has elected to prepay the outstanding local improvement charges, such amounts are recorded as deferred revenue. Deferred revenue is amortized to revenue on a straight-line basis over the remaining term of the related borrowings.

In the event that the prepaid amounts are applied against the related borrowings, the deferred revenue is amortized to revenue by an amount equal to the debt repayment.

i) Landfill Closure and Post-Closure Liability

Pursuant to the Alberta Environmental Protection and Enhancement Act, the Town is required to fund the closure of its landfill site and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control, and visual inspection. The requirement is being provided for over the estimated remaining life of the landfill site based on usage.

As of the feasibility study, dated 1988, the remaining capacity of the regional landfill site was estimated at 289,000 tonnes of waste, or up to 29 years of usage. The Town of Barrhead is responsible for 50% of any closure and post-closure costs incurred. The Town of Barrhead does not foresee any substantial environmental liability costs pertaining to the regional landfill. The Town of Barrhead has not yet designated assets for settling closure and post-closure care liabilities.

j) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

k) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated Change in Net Financial Assets (Debt) for the year.

i. Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	<u>Years</u>
Land Improvements	15 - 20
Buildings	25 - 50
Engineered structures	
Water System	35 - 65
Storm Sewer System	35 - 65
Wastewater System	15 - 40
Machinery and equipment	5 - 20
Vehicles	3 - 20

One-half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

ii. Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and are also recorded as revenue.

iii. Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

iv. Inventories

Inventories held for consumption are recorded at the lower of cost and replacement cost.

2. CASH AND TEMPORARY INVESTMENTS

	2010 \$	2009 \$
Cash	406,674.24	612,240.11
Temporary Investments	<u>752,769.41</u>	3,409,003.48
	<u>1,159,443.65</u>	4,021,243.59

Temporary investments are short-term deposits with original maturities of 1 year or less.

Included in temporary investments are restricted amounts received and held for specific operational projects:

Municipal Sustainability Initiative	\$	28,070.00
Sport for Life	<u> </u>	2,109.00
·	\$	30.179.00

Included in temporary investments are restricted amounts received and held for specific capital projects:

Municipal Sustainability Initiative	\$ 94,036.00
Street Improvement Program	303,482.36
	<u>\$ 397,518.36</u>

3. TAXES AND GRANTS IN PLACE OF TAXES RECEIVABLE

	2010 \$	2009 \$
Current Taxes and Grants in Place of Taxes	130,542.43	161,384.80
Arrears Taxes	60,037.07	19,254.87
	<u>190,579.50</u>	180,639.67
Less Allowance for Doubtful Accounts	<u>(16,233.34)</u>	<u>(14,620.20)</u>
	<u>174,346.16</u>	<u> 166,019.47</u>

4. DEBT CHARGES RECOVERABLE

	2010 \$	2009 \$
Loans Recoverable from Organizations	0.00	<u>21,167.12</u>
	<u>0.00</u>	21,167.12

The Town of Barrhead provided the Rotary Club of Barrhead a loan in the amount of \$120,000.00 plus 6% interest for the development of a splash park as authorized by By-law 01-2007. Starting April 1, 2008 amounts were recoverable in annual principal and interest payments of \$44,893.18, for a period of three years. In 2010 the Rotary Club paid their loan out in full.

	Principal \$	Interest \$	Total \$
2008	37,693.18	7,200.00	44,893.18
2009	39,954.77	4,938.41	44,893.18
2010	<u>42,352.05</u>	<u>2,541.13</u>	<u>44,893.18</u>
	<u>120,000.00</u>	<u>14,679.54</u>	<u>134,679.54</u>

5. **DEFERRED REVENUE**

2010 \$	2009 \$
1,202.49	3,676.99
3,400.00	0.00
7,553.88	6,105.13
2,895.00	201,712.70
25,175.00	0.00
2,109.00	2,109.00
0.00	601,080.03
0.00	27,661.75
94,036.00	252,489.49
<u>303,482.36</u>	<u>50,567.36</u>
<u>439,853.73</u>	<u>1,145,402.45</u>
	3,400.00 7,553.88 2,895.00 25,175.00 2,109.00 0.00 0.00 94,036.00 303,482.36

Businesses may enter into a 3 year or 5 year contract for advertising signs that are placed in the Agrena.

Prepaid taxes are recorded as credit balances on the tax roll.

Operating and Capital Grants provide funding for specific projects for future years.

6. LONG-TERM DEBT

	2010 \$	2009 \$
Tax supported debentures	2,898,410.34	3,651,045.02
Bank loans	0.00	0.00
	<u>2,898,410.34</u>	<u>3,651,045.02</u>

2040 6

The current portion of the long-term debt amounts to \$752,634.68 (2009 - \$472,956.44).

Interest on long-term debt amounted to \$ 95,901.54 (2009 - \$ 57,208.86).

2000 6

Principal and interest repayments are as follows:

	Principal \$	Interest \$	Total \$
2011	774,120.99	74,415.23	848,536.22
2012	796,249.63	52,286.59	848,536.22
2013	819,040.69	29,495.53	848,536.22
2014	<u>508,999.03</u>	9,000.27	<u>517,999.30</u>
	2,898,410.34	165,197.62	3,063,607.96

Debenture debt is repayable to Alberta Capital Finance Authority and bears interest rates between 2.284% to 3.6049% per annum, before Provincial subsidy, and matures in 2014. The average annual interest rate was 3.6049% for 2009. Debenture debt is issued on the credit and security of the Town at large.

7. EQUITY IN TANGIBLE CAPITAL ASSETS		
	2010 \$	2009 \$
Tangible Capital Assets (Schedule 2)	85,568,510.77	80,576,545.74
Accumulated Amortization (Schedule 2)	(34,895,204.00)	(33,074,924.00
Long-term Debt (Note 6)	(2,898,410.34)	(3,651,045.02)
Debt Charges Recoverable (Note 4)	<u>0.00</u>	<u>21,167.12</u>
	<u>47,774,896.43</u>	<u>43,871,743.84</u>

8. **SEGMENTED DISCLOSURE**

The Town of Barrhead provides a range of services to its ratepayers. For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in Note 1.

Refer to the Schedule of Segmented Disclosure (Schedule 6).

9. TRUST FUNDS		
	2010 \$	2009 \$
Tax Sale Trust	38,644.05	38,644.05
Columbarium Trust – Perpetual Care	<u>8,586.54</u>	<u>8,586.54</u>
·	<u>47,230.59</u>	<u>47,230.59</u>

Pursuant to the Municipal Government Act, and the Recovery of Taxes, the Town of Barrhead held a public auction in 2007 on Plan 1792 H,W., Block 5, Lot 16, the funds will be held in trust to 2017.

The Town of Barrhead has an agreement with Rose Garden Chapels Ltd. to hold, in trust monies paid for perpetual care for the columbarium. Once all blocks have been sold the Town will assume responsibility of the columbarium.

10. **CONTINGENCIES**

The Town is a member of the Alberta Municipal Insurance Exchange (MUNIX). Under the terms of the membership, the Town could become liable for its proportionate share of any claim losses in excess of the funds held by the exchange. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.

11. FINANCIAL INSTRUMENTS

The Town's financial instruments consist of cash and temporary investments, accounts receivable, investments, debt charges recoverable, bank indebtedness, accounts payable and accrued liabilities, deposit liabilities, requisition over-levy, and long-term debt. It is management's opinion that the Town is not exposed to significant interest or currency risks arising from these financial instruments.

The Town is subject to credit risk with respect to taxes and grants in place of taxes receivables and trade and other receivables. Credit risk arises from the possibility that taxpayers and entities to which the Town provides services may experience financial difficulty and be unable to fulfill their obligations. The large number and diversity of taxpayers and customers minimizes the credit risk.

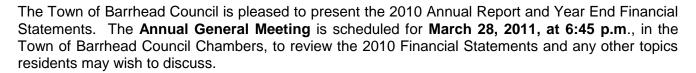
Unless otherwise noted, the carrying value of the financial instrument approximates fair value.

12. APPROVAL OF FINANCIAL STATEMENTS

Council and Management have approved these financial statements.

The Town of Barrhead Business Operations

2010 Year At A Glance



In 2010, Council reduced the municipal portion of the Property Tax Rate by 0.5 mills for non-residential properties, and kept the Municipal Tax Rate the same for residential properties. Council was able to continue with a number of major projects, including the \$2.4 million 46th Street and \$1.9 million 48th Avenue infrastructure rehabilitation and the replacement and upgrade to two of our lift stations at a cost of \$1.4 million. The Town was able to complete these projects with financial assistance from the Federal Infrastructure Stimulus Program and the Provincial Municipal Sustainability Initiatives Program. The new Chemical Storage shed was constructed at the Regional Landfill Site. Various pieces of equipment purchased included a new vehicle hoist system for the Town Shop, a forklift and baler for our Recycle Department, a new stage for our Agrena and the installation of new playground equipment in many of our parks.

In the fall of 2010, a full-time Community Peace Officer was hired in the Town of Barrhead, to help ensure that our Bylaws are being enforced and our streets are being kept safe. The Community Peace Officer enforces Provincial Statutes and Municipal Bylaws.

The Planning and Development Department was kept busy in 2010 with the issuance of 61 development permits totaling \$7.3 Million in new or upgraded development. In addition, a total of four subdivision applications were processed throughout the year. The Town's Land Use, Index and Street Address maps were updated with new subdivisions. The Municipal Development Plan was also updated and completed in 2010. The Town of Barrhead Geographical Information System (GIS) project should be completed in 2011 and is designed to provide web-map capabilities on the Town's website at www.barrhead.ca

Town Council continually promotes inter-municipal cooperation on a number of levels. One key example is the Regional Economic Development Partnership of G.R.O.W.T.H. that provides support to economic development initiatives including Wild Alberta (Regional Tourism Initiative). The Town of Barrhead and County of Barrhead No. 11 jointly provide programs and services which are comprised of delivering Fire Protection, operating the Emergency Response Centre, management and the operation of the Airport and Regional Landfill Site. Additional services such as Family and Community Support Services, Municipal Library (also includes Pembina Hills School Division), recreation facilities and summer programming for children, are provided in an efficient cost-shared basis by the Town and County. The RCMP School Liaison Officer is a position that is funded by several partners, including Pembina Hills Regional Division, the Town of Barrhead, the County of Barrhead and Woodlands County.

Town Council is pleased to be involved in enhancing the quality of life for the residents of the Town of Barrhead by providing worthwhile programs and services. Members of Council would like to take this opportunity to thank the countless volunteers and organizations that have provided generous assistance to the members of our community in this regard. Thank you all for your ongoing support, efforts and input throughout the year. We look forward to your attendance at our Annual Meeting.

Public Services Department Overview

The Public Works Department had a very busy construction season this past year. A large project undertaken was the completion of water, sewer, and road replacement on 46 Street from 50 Avenue north to 54 Avenue. The entire underground infrastructure was upsized to handle greater flows, two new fire hydrants were installed and all services to property lines were replaced. The project also included above-ground road base and new sidewalks. Once 46 Street was completed, the construction moved on to 48 Avenue along the Paddle River Golf Course road. The same type of construction took place as on 46 Street, which included water, sewer and road replacement from 49B Street west to 54 Street.

Construction began on the Town's main sewage lift station on 48 Avenue as well as upgrades to a second lift station on 53 Avenue. The main lift station was a complete replacement with larger pumps being installed, giving it the capability of handling more flow and space was also allotted at the site for future expansion. The 53 Avenue sewage lift station had some new piping and valves installed, a new roof, ventilation and heating systems and a backup generator to assist during power outages.

Along with the above-mentioned construction, the Town also replaced three fire hydrants, three water main valves and nineteen water service valves. Seven water main breaks were repaired, as well as seven sewer services. A large asphalt patching program took place in the summer, in coordination with sidewalk repairs, replacements and new installations.

The recycle bins where relocated next to the new town shop located at 4406-62A Avenue. This will allow better organization to make it as user-friendly as possible, as well as free up parking in the Agrena parking area. Please help our community's environment and landfill capacity by recycling! Our ongoing repairs and maintenance, combined with our annual snow clearing, street sweeping, crack sealing, water and sewer flushing, sanitation and recycle pick up, made for another busy and productive year.

Recreation Department Overview

What a great year we had!! Several pieces of new playground equipment were installed in Denthor Park, Cecile Martin Park (north and south), Rosemary Empey Park, Lions Park and Rotary Park, with partial funding from the Recreation Infrastructure Canada (RInC) Grant. The Barrhead Rotary Club provided new equipment in the Splash Park Playground.

Our Parks Department kept very busy throughout the year on parks maintenance and the replacement of fences around our new playground structures. Flower beds were enhanced greatly throughout the Town and staff planted over 200 seedlings along the creek in Beaver Brook, in conjunction with Tree Canada and TD Bank. Regulation sized Horseshoe Pits were installed in front of the Senior Citizens Drop In Centre. The area will be ready for sod in the spring of 2011. Thirteen new Christmas decorations were purchased for the downtown area to enhance the community during the festive season.

Summer Recreation Programs were very successful and well-attended in 2010. Two new programs stood out this year - Challenger Soccer Camp and Mini Mountie Camp. Both will run again in 2011. Additional summer events included the Canada Day Celebration, Jordan's World Circus and Pro North A & C Conditioning Camp. T'Rec's Indoor Mini Golf Course ran during the months of May and June for the schools, and opened to the public during the months of July and August. The Lil Tykes program, for ages 12 months to 5 years, continues to run Mondays and Thursdays from 9:30 am – 11:30 am. in the multi-purpose room at the Agrena. It runs during the months of October through to the end of April.

The Queen of Hearts Triathlon was a huge success in 2010, with over 80 participants, 60 volunteers and a 10 member organizing committee. The event had tremendous support from the Barrhead Recreation Department, Public Works, EMS, RCMP, Fire Department, ATA and several local businesses in 2011. We look forward to this event again in 2011.

The Barrhead Kinsmen Aquatic Centre continues to provide a safe and clean indoor swimming pool with certified lifeguards. The facility offers a 5-lane main pool, hot tub, sauna and kiddie pool. The facility is planning to offer a more diverse selection of programs in the upcoming year.

The Barrhead Recreation Department continues to be involved in several community events, such as the Festival of Trees, Co-op Community Pumpkin Walk, Wild Rose Rodeo Finals, Blue Heron Fair, Antique Car Run, Community Fun Run, Kowalski Golf Tournament, Graduation, Soap Box Derby, Street Festival, Volunteer Appreciation and the Christmas Festival. We hope that members of the Barrhead community continue to attend the numerous activities offered throughout the year!

Emergency Services Overview

Barrhead Fire Services

2010 was a busy year for the members of Barrhead Fire Services. We attended 140 emergencies for 1,813 man hours this year. We saw an increase in structure, grass, wild land and ground fires in 2010 with the very dry spring and low precipitation levels. This past year, 628 burning permits were issued. In 2010, we hosted two regional training courses, one of which was a Confined Space Course. All combined, our fire fighters attended 624 hours of weekend training in addition to our weekly training sessions. The members of Barrhead Fire Services continue to serve our community with a high level of efficiency and integrity. We take our responsibility to serve and protect very seriously and strive to be the best we can be. We are involved in many community events and continue to endorse Fire Safety and Public Education opportunities.

Recruitment of new members is an ongoing task for us. If you would like to be involved with this noble and heroic effort, please contact the Fire Chief at (780) 674-2087, or visit our website at www.barrhead.ca for more information and to see our "Recruiting Video."

Below is a breakdown of the responses for 2010:

Statistics for:	<u>2010</u>	<u>2009</u>	<u>2008</u>	2007
Members	29	32	31	36
Town Responses	66	77	64	56
County Responses	77	74	82	68
Town Response Man Hours	660	804.5	666	389.5
County Response Man Hours	996.5	1306	1289	1324
Local Training Man Hours	1703.5	1898.5	1763.5	2112
Other Training Man Hours	624	424	1169	904
Volunteer Hours Served	712	501.5	560	

We strongly encourage and challenge the citizens of our community to take every opportunity to practice fire safety with your family. Your attention to fire prevention will help us and ensure that we will not need to respond to your property. For your protection, please ensure that you have adequate fire insurance coverage for your property, contents and fire response needs. Have a fire safe 2011!

Barrhead Ambulance Services

Barrhead EMS Division is committed to conserving life, alleviating suffering, promoting health, and encouraging quality and equal availability of emergency medical care.

In 2010, Barrhead EMS responded to 1,094 calls, with 998 patients being transported to health facilities, and 96 patients not requiring transport. This is an average call volume of 3 calls per day.

A general breakdown of Stats is as follows:

Town of Barrhead - 391 calls
Woodlands County - 27 calls
Westlock - 9 calls

Barrhead County - 127 calls
Lac St. Anne - 21 calls
Keir Care Centre - 25 calls

Transfers from Barrhead Healthcare Centre – 362 calls Transfers from Other Alberta Healthcare Centres – 122 calls

Barrhead Ambulance Services sees extensive value in building strong relationships as an education partner for the Barrhead Drug Coalition Society, providing safety education with the P.A.R.T.Y. (Prevent Alcohol and Risk Related Trauma In Youth) Program for grade nine students from Barrhead and surrounding schools. The P.A.R.T.Y. Program, started in the early 1990's, is facilitated by numerous health and safety agencies from the Barrhead area concerned in the safety of our youth.

Barrhead Ambulance Services provided medical standby coverage for the Alberta High School Rodeo, the Wildrose Rodeo and the Blue Heron Fair Days Rodeo as a sign of its commitment to making the Barrhead Community a safer place to live, work, and play.

Bylaw Enforcement Services

In September 2010 the Barrhead Enforcement Services department was established with the goal of enhancing public safety and to further Bylaw investigation, enforcement and development. On October 6, 2010, the Town of Barrhead received its authorization to employ Peace Officers, and on that date, a full-time Community Peace Officer was hired. The Community Peace Officer was provided with the authority to enforce specific provincial statutes, including the Traffic Safety Act and its regulations.

In 2010 the department dealt with 13 Bylaw investigations, which ranged from yard cleanup to barking dog complaints. None of the Bylaw investigations resulted in charges, as compliance was obtained. Public notices have been used to let residents know about bylaws that may be relevant, such as the Community Standards Bylaw and clearing sidewalks within 48 hours of a snow fall. Recently, a public notice was sent out reminding everyone that March 2011 is Seat Belt month.

Going forward, plans have been finalized for the Off Highway Vehicle Safety Presentations in the high school in April 2011. We are also looking to have the Off Highway Vehicle presentations available to all schools in the County of Barrhead. We are also looking at a joint project with three or four other municipalities to get a Speed Trailer with a message board to be used for traffic education. Reviews are being done in accordance with best practices of reviewing existing bylaws on an annual basis. Presently, the Off Highway Vehicle Bylaw, the Traffic Bylaw and the Animal Control Bylaw are under review. The Town of Barrhead wishes you all a safe and healthy 2011!